PEOPLE and technology



Online Advocacy— Mobilize Supporters to Take Action

Build support for your cause with these Internet tips.

BY VINAY BHAGAT

n advocacy group trying to achieve its mission without the Internet is like a carpenter building a house without a hammer. The Internet is an essential tool for advocacy-driven organizations because it enables near real-time mobilization of activists with high efficiency and impact. Online campaigns can also do the following:

- **Publicize** an organization and its mission.
- **Attract** new constituents who are potential donors and volunteers.
- **Deepen** involvement and strengthen loyalty among existing supporters.

Here are tips for waging an effective, online advocacy program and integrating it with other activities for successful Constituent Relationship Management (CRM):

Tip One: Recruit potential activists through all channels. In all directmail forms, solicit e-mail addresses, zip codes, and permission to communicate. Collect this same information at events, using sign-up sheets. Encourage Web site visitors to register online by offering special content and e-mail updates for "registered users only." (See Figure 1.) At registration or later, survey registrants about

their interests for future targeting with relevant updates and action alerts. (See Figure 2.)

Identify other constituents (such as donors and volunteers) who currently aren't activists, and promote advocacy through e-mail and Web site interactions. Donors and volunteers are good targets for activism because they're already interested and involved. Donors often want to provide support beyond a monetary contribution and will take action. Planned Parenthood Federation of America found that non-activist donors and donor

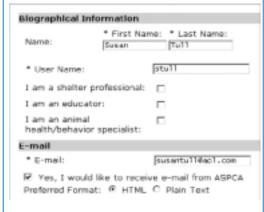


Figure 1: Obtain e-mail addresses and permission to communicate, as in this ASPCA example.

Expand All	
E-mail Interests	Description
	Remain informed of ways to support The ASPCA to continue to make a profound impact on the quality of animals' lives.
	Receive our weekly e-mail newsletter. Prequent features include the Petfinder Happy Tail of the Week, Health Alerts, and animal legislation update:
	Help promote passage of legislation and citizen initiatives and the adoption of public policies that recognize animals as living, sentient beings who warrant protection and respect.

Figure 2: Ask registrants about interests, then personalize Web content and e-mails.



prospects (e-subscribers/registered users for its online Member Center) responded at a 15-20 percent higher rate to an advocacy appeal than current, non-donor activists. Donor alienation (measured by unsubscribe rates) was close to zero.

Tip Two: Cultivate activists with engaging content. Provide relevant information regularly. For example, send an e-mail with a link encouraging potential activists to visit your Web site to view "score cards" showing how lawmakers voted on key issues. Make it easy for site visitors to look up their legislators' records by featuring searchable databases. Send registrants e-mail updates about votes or developments

on important issues. (See Figure 3.) Build community by inviting potential activists to participate in message boards, sign online petitions, and post personal stories about their interest in the cause.

Tip Three: Mobilize activists through e-mail. Send e-mail action alerts to reach supporters quickly and costeffectively. (See Figure 4.) Subject lines should be short, convey urgency, and have a call-to-action so recipients immediately open the e-mail. Personalize content with recipients' names, and note that they're receiving this e-mail because they previously indicated interest. The e-mail should be brief while providing enough background to trigger action. Include a clear call-to-action with easy-to-follow next steps. For example, include a link that says, "Click here to let your lawmakers know how you feel." The link should take activists to your Web site for additional information and instructions.

Tip Four: Enable easy and effective online action. Enable your Web site to recognize returning visitors and automatically look up their elected officials, based on zip code information they provided at registration. Post a letter that



Figure 3: Convert constituents to activists with relevant content, such as their lawmakers' positions on key issues, as in this Citizens Against Government Waste example.

people can customize and email, fax, print, sign, and send to lawmakers. Also offer an automated response option where activists simply hit a "reply" button to have the Web site indicate their viewpoints to appropriate legislators. (See Figure 5.) Encourage activists to communicate their views through multiple channels such as input forms on politicians' own Web sites. Remind activists to also communicate through their personal e-mail accounts and fax.

Tip Five: Encourage viral marketing. Ask activists
to recruit additional activists
after they take action. (See
Figure 6.) When acknowledging an action, prompt the

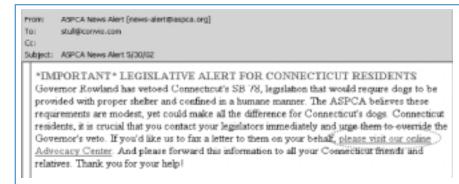


Figure 4: Use e-mail alerts to bring people to your Web site to find information and take action.



Figure 5: Make taking action as easy as a few clicks.



Whenever people return to your Web site, personalize their experience.

activist to provide friends' e-mail addresses for notification about the issue. Configure the Web site to forward the action alert automatically with a prescripted or customized note from the referring friend. Also provide e-postcards with the call-to-action and an URL for taking action so activists have another way to spread the word.

Tip Six: Build loyalty through ongoing, personalized communications. Nurture relationships to retain supporters. (See Figure 7.) Whenever people return to your Web site, personalize their experience—for example, by updating them on legislative issues

On behalf of Connecticut's dogs, please contact your legislator's now to urge them to override Governor Rowland's veto of this essential humane legislation. Click the above "Take Action Now" box to view a sample letter on this topic. If you agree with this letter, allow us to fax it to your legislators on your behalf today!



Figure 6: Leverage activists to recruit like-minded friends and relatives.

they've supported and new issues relevant to their interests. Reach out through personalized e-mails when developments warrant an update.

Tip Seven: Integrate with other functions to pursue cross-marketing opportunities and ensure coherent communications. So often, advocacy lists aren't shared with other functions, such as development and volunteer recruitment. Advocates are strong donor prospects, and the risk of alienation from a well-crafted solicitation is small. Target non-donor advocates with appropriately

tailored promotions that encourage them to deepen their support through a financial contribution or by volunteering time. (See Figure 8.) Invest in a common technology platform across the organization so all departments can easily share and use constituent information. Effective cross-marketing requires a centralized constituent marketing database or integration between systems if data about different types of constituents are stored separately.

Resources

Andrews, Dianne et al., "Internet Savvy Nonprofits: Dot-Orging Your Way to Success," *Nonprofit World*, Volume 20, No. 1.

Elges, Mary, "Driving Traffic to Your Web Site," *Nonprofit World,* Vol. 20, No. 6.

Frenza, JP & Leslie Hoffman, "Ten Top Web Site Tips," *Nonprofit World,* Volume 16, No. 1.

These resources are available from the Society's Resource Center, www.snpo.org.



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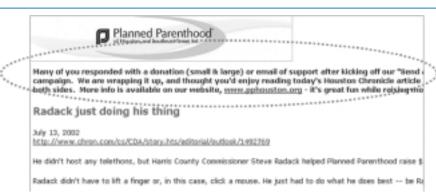


Figure 7: Use personalized e-mail and Web content to keep people informed, involved, and loyal.

Dear Alex,
Thank you for making your voice heard by responding to our recent advocacy compaign for The Patient's Bill of Rights last week.
To continue the work of educating the public on mental health issues, your financial support is receded now more than ever. Please take a moment to learn how giving to ASMH can help further the cause by violing seen auch constants.

Thank you.

Dr. John Doss
ASMH President

Figure 8: Cross-market. Solicit activists for financial support and donors

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